



CORPORATION OF THE TOWNSHIP OF ESQUIMALT

AGENDA

SPECIAL COMMITTEE OF THE WHOLE

Monday, April 16, 2007

5:30 p.m.

[Followed by Regular Meeting of Council]
Esquimalt Council Chambers

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1. **CALL TO ORDER**
 2. **LATE ITEMS**
 3. **APPROVAL OF THE AGENDA**
 4. **2007 FINANCIAL PLAN & PRELIMINARY TAX RATES**
 1. 2007 Revised Financial Plan Pg. 1 – 11
 - Budget Outcomes
 - Revenue & Expenditure Summary
 - 2007 Capital Requests
 - 2007 Supplemental Requests
 2. 2007 Property Tax Rates Pg. 12 – 20
 5. **ADJOURNMENT**



Corporation of the Township of Esquimalt

Budget Outcomes

This document summarizes significant changes in Esquimalt's municipal budget, which are the result of municipal budget deliberations and the development of a five-year municipal financial plan.

The 2007 Township of Esquimalt budget focusses on moving the community forward and recognizes that, in order to do so, we must review how municipal services have been delivered historically, with a view to making service delivery more sustainable. The budget is consistent with first goal in the Township's 2007-2008 Strategic Plan, which is to ensure the Township remains economically viable.

Members of the public will have opportunities to review the draft municipal budget and to provide comments at Council meetings on April 23, 2007 and April 30th, 2007 at 7:30 p.m. in the Municipal Council Chambers (1229 Esquimalt Road). Copies of the draft municipal budget are available at the Municipal Hall.

I. Some of the highlights of this year's budget include the approval of funding for the following:

Roads

- Construction of 800 Block Esquimalt Road with a focus on safety, bicycle lanes, and beautification;
- Preparation for upgrades to Craigflower Road with a focus on safety, including sidewalks, crosswalks, and traffic calming;

Sustainability

- Development of a "made in Esquimalt" sustainability plan;
- Initiate Esquimalt Village planning process;

Communication

- Improving communication with community to ensure open government;

Development

- Addressing neighbourhood conflicts regarding development of new duplexes;
- Reviewing circumstances to legalize secondary suites;
- Increasing bylaw enforcement services by five hours per week;
- Assessing user pay opportunities to generate revenue;

Community amenities/infrastructure

- Replacing five more wooden bus shelters;
- Completing important major repairs to the storm sewer system;
- Continuing with sanitary sewage rehabilitation program;
- Proceeding with development of West Bay-Macaulay Walkway;

Parks

- Completing parks improvements including:
 - new playground equipment;
 - basketball court at L'ecole Brodeur;
 - updated sports field infrastructure, including the operation of the new L'ecole Brodeur fields;
 - development of Grafton Street Park;
 - creation of a Japanese Garden initiated in Esquimalt-Gorge Park;

Emergency Services

- Initiating process to consider replacement of Fire Department's 1975 snorkel truck;
- Concluding the purchase of a pumper truck to replace the obsolete 1981 pumper (a process, which was initiated in 2005);
- Purchasing an emergency generator for the Municipal Hall to ensure that community emergency services can be provided during power outages.

II. Budget cutbacks will require the elimination or adjustment of service delivery in the following areas:

Staffing

- Elimination of one senior management position;
- Reduction of summer student hiring in the Public Works and Parks Departments;

Facilities/Services

- Closure of Archie Browning Sports Centre in April 2008;
- Reduction of Recreation Centre hours of operation (closure at 10:00 p.m.);
- Reduction of reception coverage in the Archie Browning Sports Centre for the summer of 2007;
- 10% increase in fees for all Recreation and Parks admissions, programs, and facility bookings;

Emergency Services

- Review of fire fighting costs;
- Reduction of additional costs for policing by 12%.

The Township of Esquimalt is committed to providing appropriate service levels to its residents, to allocating adequate funding for municipal infrastructure, to delivering municipal services in a fiscally responsible manner, and to ensuring long-term community sustainability.

For more information about the municipal budget, please contact:

Laurie Hurst
Director of Financial Services
Township of Esquimalt
Phone: (250) 414-7141

For information about budget Council meetings, please contact:

Donna Dupas
Municipal Clerk
Township of Esquimalt
Phone: (250) 414-7135

CORPORATION OF THE TOWNSHIP OF ESQUIMALT Financial Plan - 2007-2011 - Summary by Function/Subfunction		Fund 1030 General & Sewer Operating Funds REVENUE & EXPENDITURE SUMMARY														
Account Number	Description	2005	2006	2006	2006	2006	2006	2007	2007	2007	2007	Change Actual to Budget	2008	2009	2010	2011
		Actual	Core Budget	Supple- mental	Prior Year Reserve	Total Budget	Actual	Core Budget	Supple- mental	Prior Year Reserve	Total Budget		Total Budget	Total Budget	Total Budget	
REVENUE																
GENERAL OPERATING FUND																
10.11.11X.001	Tax Levies	9,312,296	9,910,949	383,497	0	9,999,445	10,001,192	10,490,512	435,329	0	10,895,841	9.0%	11,238,952	11,286,991	11,576,253	11,996,306
10.12.100.0XX	Grants in Lieu of Taxes	6,441,089	7,159,053	264,000	0	7,423,053	7,437,994	7,507,690	312,000	0	7,819,690	5.3%	8,064,230	8,089,790	8,307,360	8,607,960
10.1x.xxxx.x	New Construction Tax Revenue	0	0	0	0	0	0	0	0	0	0	#N/A	0	0	0	0
10.14.219.191	Services to Other Governments	0	0	0	0	0	0	0	0	0	0	#N/A	3,000	0	0	0
10.14.XXX.XXX	Sales of Services	2,624,830	2,455,274	3,000	0	2,458,274	2,446,838	2,517,189	104,000	0	2,621,189	6.6%	2,198,170	1,813,410	1,834,560	1,856,010
10.15.15X.XXX	Other Revenue from Own Sources	1,716,031	1,666,960	0	0	1,666,960	1,482,757	1,490,290	228,000	118,435	1,836,725	10.2%	1,218,540	1,224,820	1,231,140	1,234,990
10.15.100.010	Unconditional Transfers	412,503	420,000	0	0	420,000	471,899	474,495	0	0	474,495	13.0%	474,495	474,495	474,495	474,495
10.17.100.0XX	Conditional Transfers - Federal/Provincial	44,467	18,500	0	10,000	28,500	48,989	12,000	0	10,000	22,000	-22.8%	14,500	14,500	14,500	14,500
10.19.19X.XXX	Transfers & Collections	1,265,795	550,000	0	207,829	752,829	500,000	250,000	0	261,371	511,371	-32.1%	250,000	250,000	250,000	250,000
	Total General Operating Fund	21,917,020	21,890,746	650,497	217,829	22,749,072	22,388,789	22,712,176	1,079,329	389,806	24,181,311	8.3%	23,491,897	23,193,906	23,688,308	24,434,261
30.1X.XXX.XXX	SEWER OPERATING FUND	475,380	622,712	0	0	622,712	588,428	698,776	10,000	0	698,776	12.2%	789,334	886,244	894,164	842,294
	Consolidation Adjustment	-22,292,400	22,503,458	650,497	217,829	23,371,784	22,977,197	23,410,952	1,089,329	389,806	24,880,087	6.5%	24,251,221	24,050,150	24,582,472	25,276,555
	Consolidation Adjustment	-431,760	-590,712	0	0	-590,712	-572,188	-668,046	0	0	-658,046	11.4%	-754,834	-852,244	-859,894	-806,794
	TOTAL REVENUE:	21,860,640	21,912,746	650,497	217,829	22,781,072	22,405,009	22,742,906	1,089,329	389,806	24,222,041	6.3%	23,496,387	23,197,906	23,722,808	24,469,761
EXPENDITURE																
GENERAL OPERATING FUND																
10.20.2XX.XXX	General Government	2,567,094	2,647,908	66,700	71,739	2,786,347	2,770,935	2,641,770	240,838	151,739	3,034,347	8.9%	2,788,493	2,491,820	2,508,840	2,599,293
10.22.22X.XXX	Protective Services	7,121,140	7,533,774	3,200	44,050	7,581,024	7,697,179	8,055,718	-14,095	25,450	8,067,073	6.4%	8,284,655	8,536,632	8,796,664	9,062,374
10.23.23X.XXX	Transportation Services	2,142,374	1,983,270	94,000	35,000	2,012,270	1,974,538	1,975,278	41,000	31,862	1,949,158	-3.1%	1,923,840	1,981,620	2,034,530	2,099,460
10.24.24X.XXX	Environmental Health Services	540,368	538,500	0	0	538,500	519,690	531,964	0	0	531,964	-1.2%	546,970	562,400	578,200	594,560
10.26.26X.XXX	Environmental Development Services	185,753	231,410	36,200	15,300	282,910	302,382	335,730	54,600	3,500	393,730	39.2%	356,300	365,580	375,060	384,820
10.27.27X.XXX	Recreation & Cultural Services	6,262,744	6,342,365	143,869	5,000	6,441,234	6,221,171	6,501,372	-21,500	11,900	6,590,772	1.4%	6,070,355	5,925,940	5,677,700	5,833,640
10.28.28X.XXX	Fiscal Services	2,539,103	2,414,842	306,528	46,740	2,768,110	2,818,326	2,430,346	547,300	165,335	3,132,981	13.2%	2,979,274	3,179,934	3,179,954	3,318,114
10.29.100.001	Other Services	0	288,677	0	0	288,677	0	250,000	241,286	0	491,286	70.2%	506,000	521,000	537,000	553,000
	Total General Operating Fund	21,358,576	21,880,746	650,497	217,829	22,749,072	22,194,191	22,712,176	1,089,329	389,806	24,191,311	6.3%	23,461,887	23,163,906	23,688,308	24,434,261
30.2X.2XX.XXX	SEWER OPERATING FUND	475,380	622,712	0	0	622,712	588,428	698,776	10,000	0	698,776	12.2%	789,334	886,244	894,164	842,294
	Consolidation Adjustment	-21,833,956	22,503,458	650,497	217,829	23,371,784	22,782,619	23,410,952	1,089,329	389,806	24,890,087	6.5%	24,251,221	24,050,150	24,582,472	25,276,555
	Consolidation Adjustment	-431,760	-590,712	0	0	-590,712	-572,188	-668,046	0	0	-658,046	11.4%	-754,834	-852,244	-859,894	-806,794
	TOTAL EXPENDITURE	21,402,196	21,912,746	650,497	217,829	22,781,072	22,210,431	22,742,906	1,089,329	389,806	24,222,041	6.3%	23,496,387	23,197,906	23,722,808	24,469,761
	SURPLUS	458,444					194,578									

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